Annual Utility Decarbonization Report Spring 2025



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Foreword

The Annual Utility Decarbonization Report evaluates and ranks the largest U.S. investor-owned utilities based on their decarbonization efforts, using publicly available data.

The report employs a ranking system that assesses five key metrics, including each utility's 2023* fuel mix, CO₂ emissions, and progress towards decarbonization targets. The report also includes industry spotlights on publicly owned utilities and natural gas providers, offering insights into their fuel sources and emissions.

As the energy transition continues, this report serves as a resource for utilities, investors, and policymakers looking to understand how utilities are progressing towards a low-carbon future.

*Date of data collection: January 2025 NPUC ANNUAL UTILITY DECARBONIZATION REPORT SPRING 2025



Preface

At the National Public Utilities Council (NPUC), we believe timely, transparent data is essential for driving real progress toward a decarbonized future. That's why this **Spring 2025 Utility Decarbonization Report is different.**

In the past, we waited to report until all utility data was in — often leaving us analyzing data that was nearly two years old. This time, we're doing things differently. Instead of waiting for every piece of data to arrive, we're sharing what we have now — the most complete and up-to-date picture available, using 2023 data collected as of January 2025. By reporting on a rolling basis, we can help utilities, policymakers, and stakeholders act sooner and more confidently.

We know not all utilities report on the same timeline. Some are extremely diligent, while others take longer. To address this, we're introducing a second report this year: the **Fall 2025 Utility Decarbonization Report**. This fall edition will capture the remaining 2023 data and any available 2024 data, helping us close the data gap and stay more current.

You'll also notice this report is more focused than our previous reports. Here, we're zeroing in on the key metrics that matter most, with refined methodology and sharper insights.



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The 2025 USS. Utilities Decarbonization Index

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Methodology How the Utility Decarbonization Index is Scored

This iteration of the Annual Utility Decarbonization Index uses 2023 data to track the decarbonization progress of the largest U.S. IOUs* using the following metrics. Its aim is to rank companies not based on how close they are to net zero but on how well they are doing in their efforts to get there in comparison to the others.

* IOUs were ranked by total owned and purchased generation in MWh, combined. Utilities with less than 2 million MWh of owned generation were excluded from the report.

Interim goal

50% reduction in Scope 1 and 2 emissions and minimum 20% reduction in Scope 3 emissions by 2030.

Ultimate goal

Net zero Scope 1 and 2 emissions and a minimum 70% reduction in Scope 3 emissions by 2050.

Reported Progress

Minimum 38% reduction in all Scopes between 2005–22, or 45% reduction in Scopes 1 and 2 between 2005–22.

X NEW IN 2025

The emissions reduction per billion invested metric replaces the planned capital expenditure (CAPEX) metric from previous editions of the report, due to limited data availability. Metric 06 Normalized Emissions Reduction per Billion Invested The decline in CO₂ emist electricity generation, re 2023 emissions, achieve billion dollars spent on c expenditure from 2019-

Metric 01 *Total CO*₂ *Emissions*

Absolute CO_2 emissions from owned and purchase electricity generation.

Metric 02 CO₂ Emissions Intensity

The amount of CO_2 emitted per megawatt-h of electricity generated and purchased.

Metric 03 CO₂ Emissions Per Customer CO₂ emissions from owned and purchased electricity generation per customer.

Metric 04 *Fuel Mix* The share of carbon-free sources in a company's owned generation mix (nuclear and renewables

An evaluation of a comp

interim greenhouse gas

reduction goal, ultimate

target, and reported pro

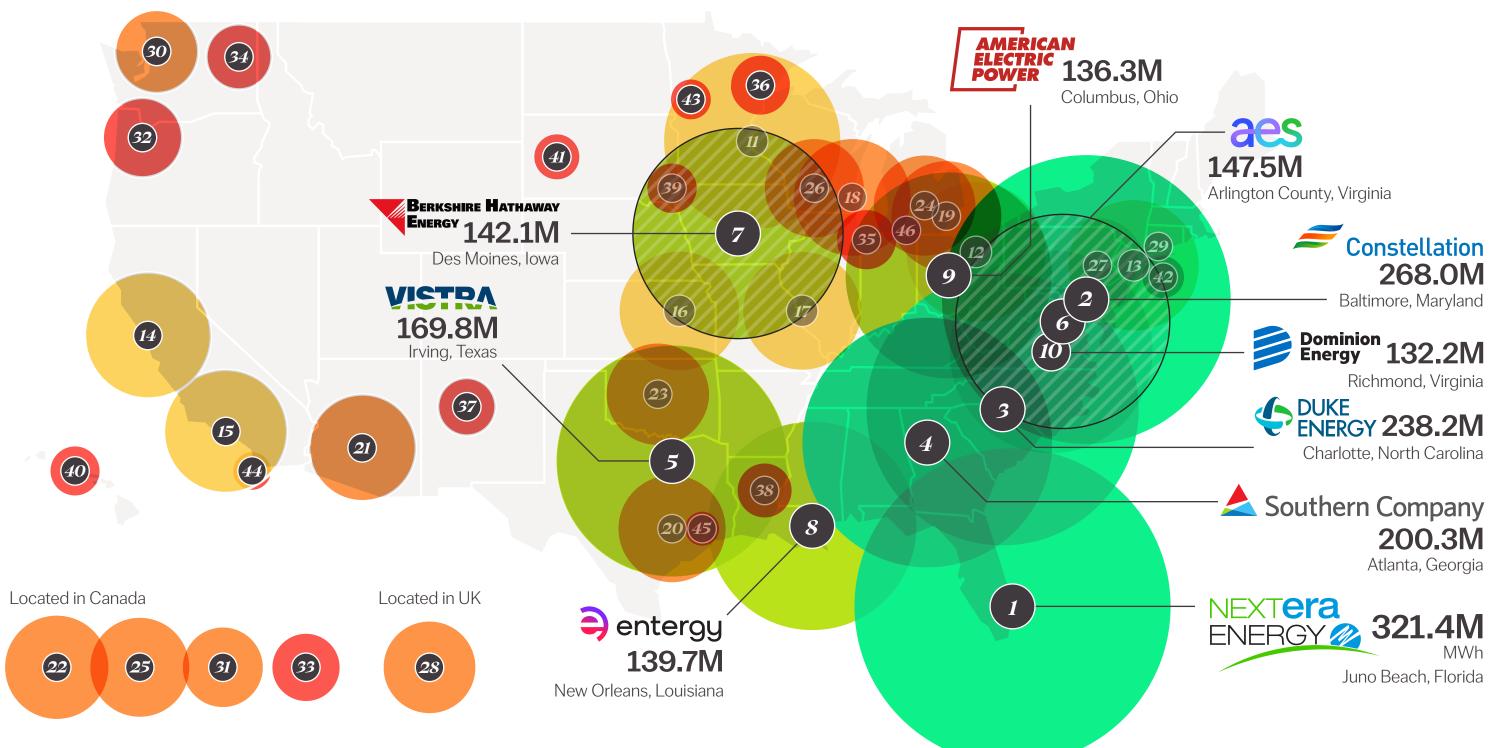
Metric 05 Decarbonization Goals

sed	=	Sum of CO ₂ emissions from owned and purchased energy generation
nour	=	Total CO ₂ emissions from owned and purchased generation Total owned and purchased net generation
	=	Total CO ₂ emissions from owned and purchased generation Total residential customer equivalent (RCE)
e 5).	=	Owned net generation from low-carbon sources Total owned net generation
any's net-zero gress.	=	Comparative ranking against certain baselines, highlighted on the left-hand side.
sions from elative to ed per apital -2023.	=	Difference in owned and purchased generation CO ₂ emissions from 2019–2023 2023 emissions Total CAPEX from 2019–2023

Introducing the Largest **Investor-Owned Utilities**

Electricity Generation, MWh

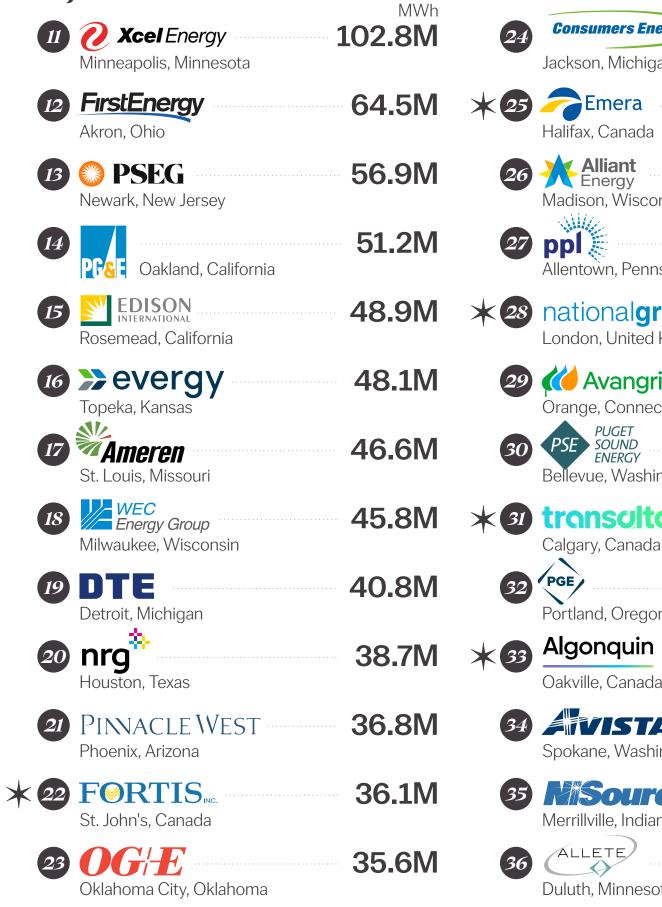
International & U.S. Operations U.S. Operations Only



Top10IOUs ◀



► Rest of the IOUs



mergy	35.1M
gan	33 JM
а	55.2101
onsin	33.2M
nsylvania	30.1M
l rid d Kingdom	28.7M
rid ecticut	23.3M
nington	22.3M
to Ja	22.0M
on	20.4M
l da	15.7M
hington	13.7M
r ce ana	12.3M
sota	12.2M

37	PNR Resources Albuquerque, New Mexico	10.7M
38	CLECO Pineville, Louisiana	10.3M
39	NorthWestern Energy Sioux Falls, South Dakota	8.7M
40	HEI Honolulu, Hawaii	8.6M
41	Black Hills Corporation Rapid City, South Dakota	7.3M
42	ConEdison New York, New York	6.3M
43	Fergus Falls, Minnesota	5.8M
44	SEMPRA San Diego, California	5.2M
45	CenterPoint Energy Houston, Texas	4.3M
46	Madison, Wisconsin	3.4M

★ International & U.S. Operations

Data updated January 2025

The 2025

Utility	y I	De	ec	ar	b	or	niz	a	tio	n	In		ех																												Loa	west 1	2	3	<i>На</i> 4	ighest 5
IOUs are evaluate which are then av	-							-																						AV														Ŋ		
	SEC 💓	Pres	EDISON INTERNATIONAL	Kod Avangrid	Algonquin	🚯 SEMPRA	Mource	Constellation	national grid	Forris	Dominion Energy		PGE	Zcel Energy	🎝 evergy	transalta	NorthWestern Energy	NEXT era ENERGY	aes	Hiant Energy	Emera	ALLETE	CLECO	DTE	PINACLE WEST	ATSIV	Consumers Energy	Ameren		BERKSHIRE HATHAW	MEC Energy Group	bpl	CenterPoint Energy		FirstEnergy	ə) entergy		Drg	PSE SOUND ENERGY		06/E	Black Hills Corporation	ENERGY	📥 Southern Compa	Valsin	PNNSResources
	1	2	3	4	5	6	7	8	9	10		12	13	14	15	16	17	18	19		21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46
Overall Score	4.2	4.0	4.0	3.8	3.6	3.6	3.5	3.3	3.3	3.2	3.2	3.2	3.1	3.1	3.0	3.0	3.0	3.0	2.9	2.9	2.9	2.9	2.9	2.8	2.8	2.8	2.8	2.8	2.8	2.8	2.7	2.7	2.6	2.6	2.6	2.6	2.6	2.5	2.5 2	2.4	2.3 2	2.3 2	2.1	1.8	1.7	1.0
Total CO ₂ Emissions Score 01	4	5	5	5	5	5	5	4	5	5	4	5	5	4	4	5	5	3	4	5	5	5	5	4	5	5	5	4	5	3	4	4	5	5	3	3	2	4	5	5	5	5	1	1	1	0
CO ₂ Emissions Intensity Score 02	4	5	5	5	5	5	4	5	5	5	5	4	4	4	4	4	4	5	5	4	4	4	4	4	4	4	4	4	4	4	4	2	2	3	4	4	4	3	4	1	4	3	4	4	4	0
CO ₂ Emissions per 03 Customer Score	4	5	5	5	4	5	3	3	4	5	3	3	4	3	3	0	4	4	2	3	3	1	1	3	3	3	3	3	2	3	2	3	5	3	4	3	3	0	3	5	1	1	2	1	0	0
Fuel Mix Score 04	5	5	3	5	4	1	2	5	2	1	3	2	1	3	3	2	3	3	2	2	1	2	1	2	2	3	1	2	2	3	2	1	1	1	1	2	2	2	1	1	1	1	2	2	1	3
Decarbonization Goals Score 05	4.3	3.2	4.2	2.0	1.8	3.7	2.8	1.8	1.5	1.3	2.2	2.2	2.8	2.3	2.3	3.1	1.1	1.8	2.4	1.3	2.3	2.3	1.3	2.0	1.8	0.8	2.7	1.6	1.6	1.5	2.1	4.0	0.8	1.8	1.8	2.4	2.4	3.0).9 1		2.0 1	1.5 1	1.8	1.8	1.9	1.0
Emissions Reduction per 06 illion Invested Score	4	1	2	1	2	2	4	1	2	2	2	3	2	2	2	4	1	1	2	2	2	3	5	2	1	1	1	2	2	2	2	2	2	2	2	1	2	3	1	1	1	2	2	1	2	2

Index rates parent companies only. Data updated January 2025.

Metric 01 **Total CO2 Emissions**

Measures each utility's absolute CO_2 emissions from owned and purchased electricity generation.

Metric Tons of Total CO₂ Emissions From Owned and Purchased Generation

Score

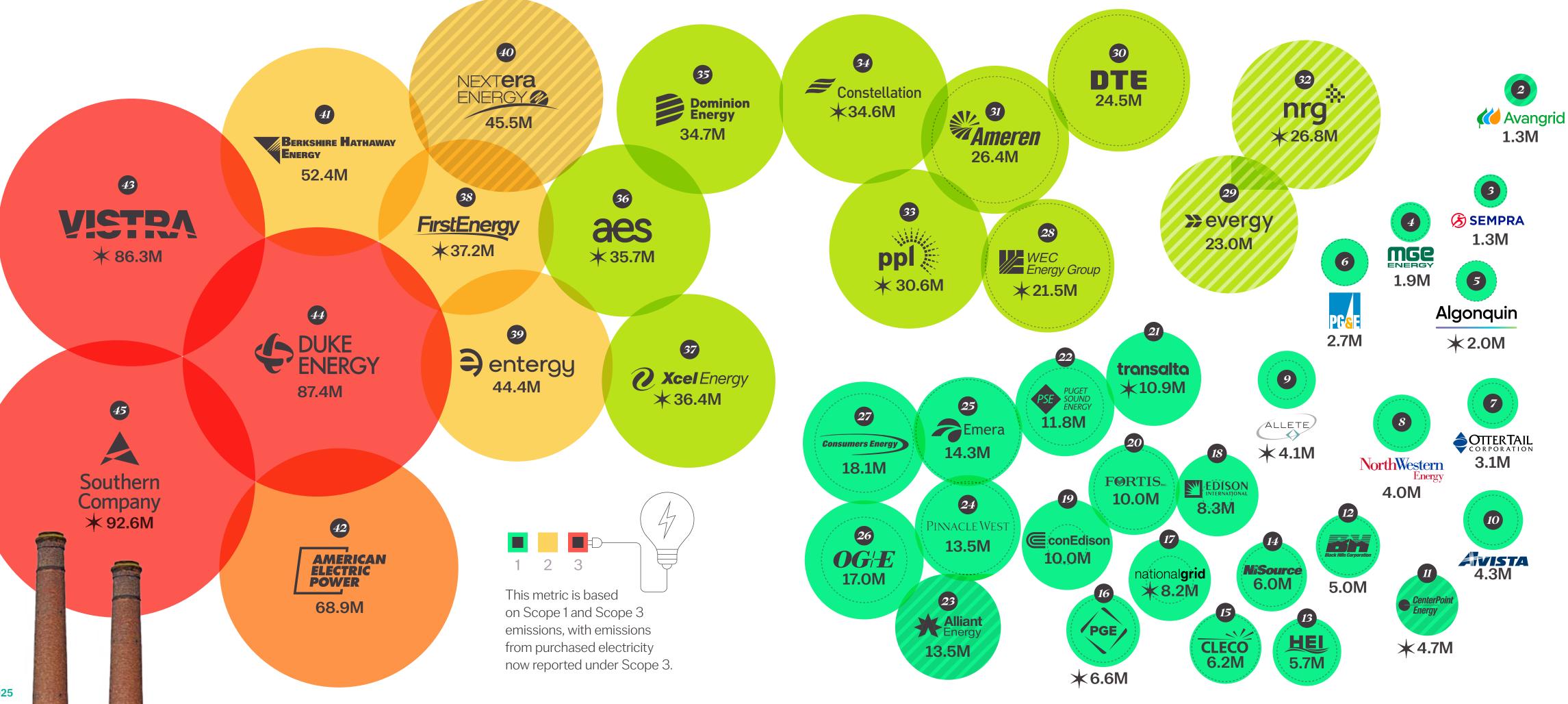
·	
Less than 18.3M metric tons	5
18.3–36.5M metric tons	4
36.5–54.8M metric tons	3
54.8–73.0M metric tons	2
Greater than 73.0M metric tons	1

Emissions from owned generation (Scope 1)

★ Represents CO₂-equivalent emissions

Does not report purchased power emissions

NPUC ANNUAL UTILITY DECARBONIZATION REPORT SPRING 2025



Key Takeaways

1

PSEG

5.9K

• ←

 Total emissions from included utilities are down approximately 7.0% year-over-year from 1.08 billion metric tons of CO₂ to 1.03 billion.

PSEG was excluded from the

scoring quintiles and assessed

a one-point penalty due to its

outlier status stemming from

Kalaeloa Cogeneration Plant.

the unreported emissions of the

Two of the largest-emitting IOUs in 2022, Duke Energy and Vistra, decreased their emissions by 8.8% and 8.9% in 2023, respectively.

Emissions from owned generation (Scope 1)

Emissions from purchased generation (Scope 3)

Does not report purchased power emissions

Metric 02 **Emissions** Intensity

Measures how many metric tons of CO_2 each utility emits per MWh of owned and purchased electricity generation.

Metric Tons of CO₂ Per MWh of Owned and **Purchased Generation**

	Score
Less than 0.31 metric tons/MWh	5
0.31–0.61 metric tons/MWh	4
0.61–0.92 metric tons/MWh	3
0.92–1.20 metric tons/MWh	2
Greater than 1.20 metric tons/MWh	1

quintiles and assessed a one-point







Data updated January 2025.

* Represents CO₂-equivalent emissions

Metric 03 **Emissions** per Customer

Measures how many metric tons of CO_{2} each IOU emits per residential customer equivalent (RCE) from their owned and purchased generation.

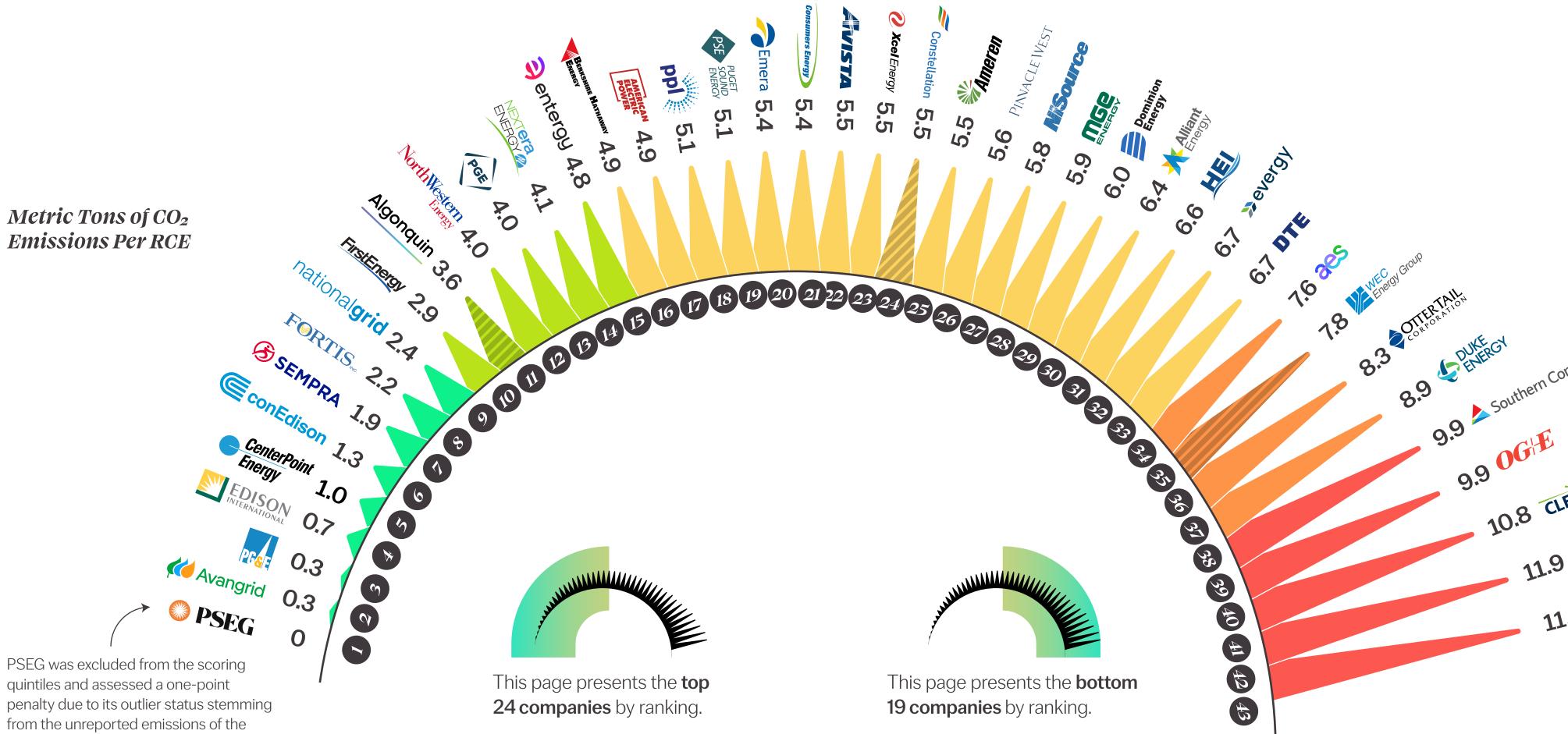
Each commercial customer is equivalent to 7 residential customers and each industrial customer is equivalent to 89 based on national averages.

	Score
Less than 2.3 metric tons	5
2.3–4.6 metric tons	4
4.6–6.9 metric tons	3
6.9–9.2 metric tons	2
Greater than 9.2 metric tons	1

Represents CO₂-equivalent emissions

Reports commercial and industrial customers as one number. RCE calculation assumes all as commercial





quintiles and assessed a one-point penalty due to its outlier status stemming from the unreported emissions of the Kalaeloa Cogeneration Plant.

Key Takeaways

9.9 OGE

10.8 CLECO

11.9

11.9 ALLETE

- On average, the IOUs included in this metric emitted 5.3 metric tons of CO₂ per RCE in 2023, down 7.0% from 5.7 metric tons in 2022.
- ► The top two companies for this metric, PSEG and Avangrid, generate the bulk of their electricity from nuclear and wind power plants, respectively.







transalta



Metric 04 **Fuel Mix**

Measures the share of carbonfree owned electricity generation in each utility's portfolio.

Share of Carbon-Free Sources in Owned **Electricity Generation**

Nuclear & Renewables

Key Takeaways

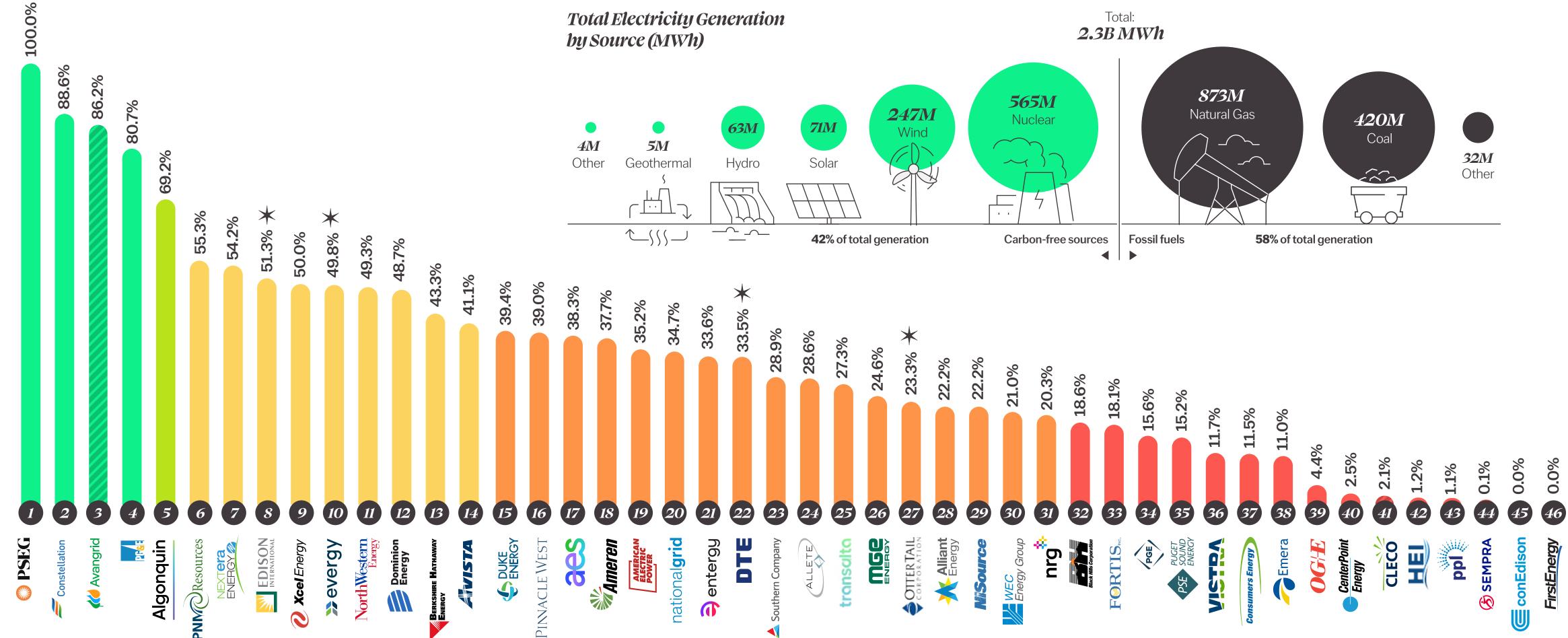
- Coal generation declined by 3.8% relative to 2022, mostly replaced by natural gas, as its generation increased by 3.2%.
- Nuclear generation increased by 0.8% from 2022, marking the highest growth among low-carbon sources.
- ► The total number of utilities that scored above 2 decreased from the previous year from 16 to 14, while the number of utilities that scored 5 remained unchanged at 4.

Greater than 80%	5
60–80%	4
40-60%	3
20-40%	2
Less than 20%	1

Score

★ Includes purchased power

Unclear if total is only owned or owned + purchased



Metric 05 **Decarbonization Goals**

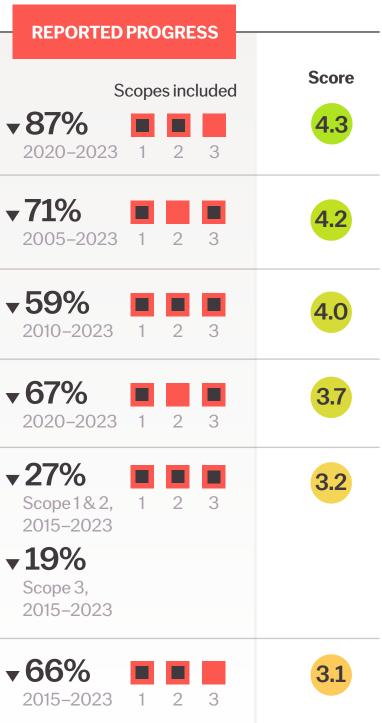
Included

Not included or differentiated

Tracks each utility's interim greenhouse gas reduction goal, ultimate net-zero target, and reported progress toward net zero. Companies aligned with our set baselines receive a 50% score of 2.5, and the rest are comparatively scored based on their ambition and progress.

The scoring for this metric involves subjectivity due to the variations in goal structures, targets, timelines, and reporting practices across utilities.

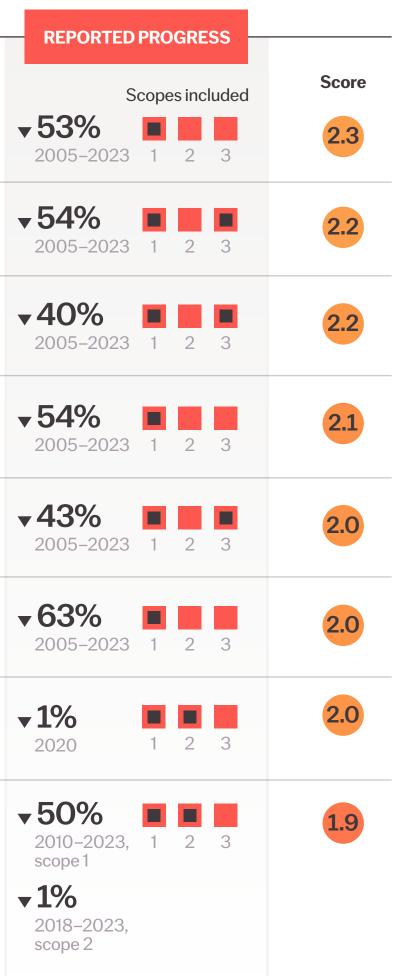
Baselines		GOAL TYPE -			ULTIMAT	E GOAL	
INTERIM GOAL 50% reduction in Scope 1 and 2 emissions and minimum 20% reduction in Scope	PSEG 1	CO ₂	Same as ultimate goal 1 2	3	Net-zero by 2030	1 2 3	•
3 emissions by 2030 or	EDISON 2	CO ₂	▼80% by 2030 1 2	3	Net-zero by 2045	1 2 3	•
70–80% reduction in Scope 1 and 2 emissions by 2030 (No mention of Scope 3)	ppl 3	GHG	▼70% by 2035 1 2	3	Net-zero by 2050	123	•
ULTIMATE GOAL Net zero Scope 1 and 2 emissions and a minimum 70% reduction in Scope 2 emissions by 2050	SEMPRA	GHG	▼ 50% by 2030 1 2	3	Net-zero by 2050	1 2 3	•
Scope 3 emissions by 2050 REPORTED PROGRESS TOWARD NET ZERO	PG&E 5	CO ₂ -eq	 ▼ 50% Scope 1 & 2, 1 2 by 2030 ▼ 25% 	3	Net-zero by 2040	1 2 3	•
38% reduction in all Scopes between 2005-22			Scope 3, by 2030				·
Or		00	- 75% ■		Net-zero		
45% reduction in Scopes 1 and 2 between 2005-22	transolta 6	CO ₂	by 2026 1 2	3	by 2045	1 2 3	1



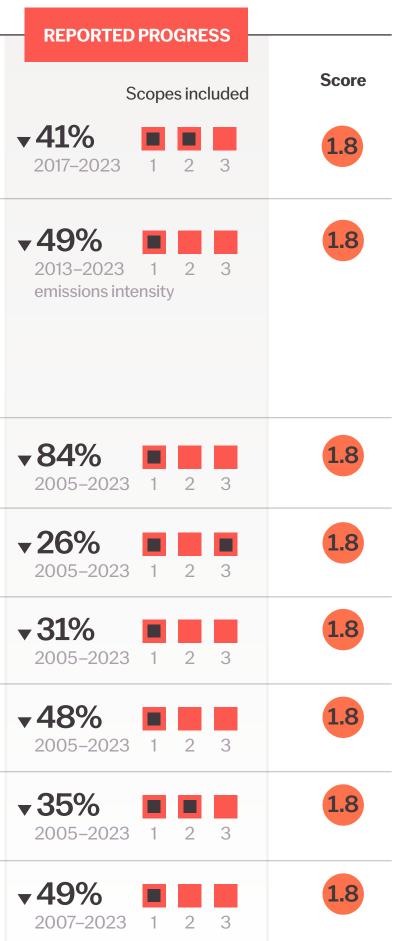
Included Not included		GOAL TYPE -		IM GOAL	ULTIMATE GOAL
	nrg* 🔊	CO ₂ -eq	▼ 50% by 2025	1 2 3	Net-zero carbon emissions by 2050
	PGE 8	GHG	▼80% by 2030	1 2 3	Net-zero by 2040 1 2 3
	MiSource 9	GHG	▼90% by 2030	1 2 3	Net-zero by 2040 1 2 3
Interim goal applies to emissions from electric business only.	Consumers Energy 10	CO ₂ -eq	▼ 100% by 2040	1 2 3	-100% by 2050, entire business 1 2 3
	aes 🛛	CO ₂	Net-zero by 2040	1 2 3	Net-zero Image: Constraint of the second secon
	AMERICAN ELECTRIC POWER	GHG	▼80% by 2030	1 2 3	Net-zero Image: 1 gradient state by 2045 1 gradient state
	🗦 entergy 💋	GHG	▼ 50% by 2030	1 2 3	Net-zero Image: Constraint of the second
	🦉 Xcel Energy 🚺	GHG	▼80% by 2030	1 2 3	Net-zero Image: Comparison of the second secon
	ALLETE 15	CO ₂	▼80% by 2035	1 2 3	100% carbon free energy, 2040–2050 1 2 3
	Emera 16	CO ₂	▼ 55% by 2025	1 2 3	Net-zero Image: Constraint of the second secon



Included Not included	- GOAL TYPE -		ULTIMATE GOAL
>> evergy	CO ₂	▼70% by 2030 1 2 3	Net-zero carbon emissions by 2045 1 2 3
Dominion 18 Energy	N/A	Not available 1 2 3	Net-zero Image: Second se
	CO ₂	▼80% by 2030 1 2 3	Net-zero by 2050 1 2 3
WEC Energy Group 20) CO ₂	▼80% by 2030 1 2 3	Net-zero by 2050 1 2 3
DTE 🥝	CO ₂	▼65% ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■	Net-zero by 2050 1 2 3
OG'E 22	G HG	▼50% ■ ■ ■ ■ by 2030 1 2 3	Retire 95% of fossil-fuel generation by 2050 1 2 3
K Avangrid 23	CO ₂	Same as ultimate goal 1 2 3	Net-zero by 2030 1 2 3
VISTRA 2	CO ₂ -eq	▼60% by 2030 1 2 3	Net-zero I I I by 2050 1 2 3
NPUC ANNUAL UTILITY DECARBONIZATION REPORT SPRING 2025			



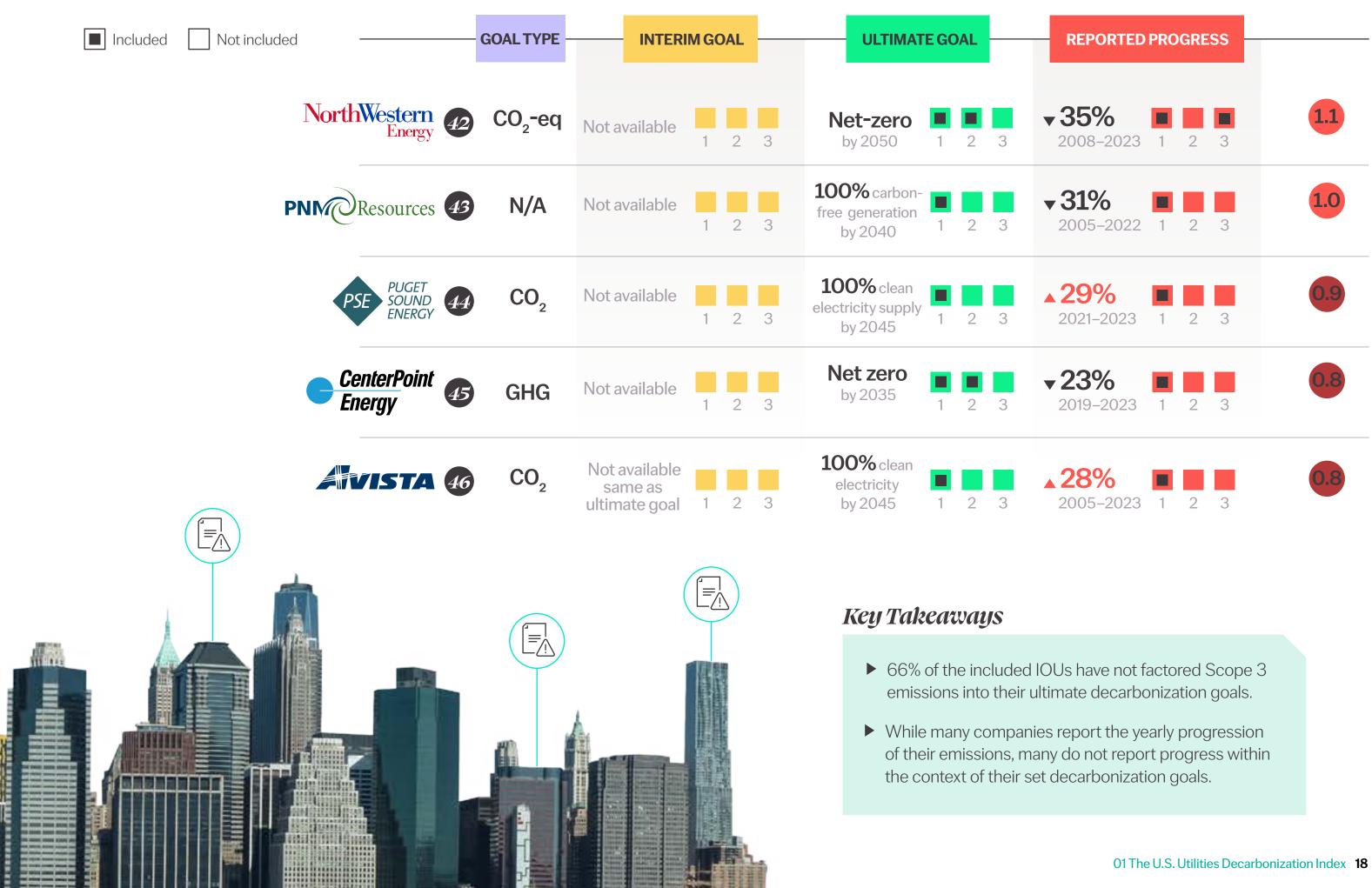
Included Not included	GOAL TYPE -			ULTIMATE	GOAL
Algonquin 25	Intensity	▼45% by 2030 1 2		Net-zero by 2050	1 2 3
Constellation 26	CO ₂	▼95% Scope1 1 2 by 2030		Net-zero by 2040	1 2 3
		▼ 65% Scope 2 by 2030			
FirstEnergy 27	N/A	None	2 3	Carbon neutral by 2050	1 2 3
HEI 28	GHG	▼70% by 2030 1 2		Net-zero by 2045	1 2 3
NEXTera ENERGY (2)	Intensity	▼82% by 2030 1 2	2 3	Net-zero by 2045	1 2 3
DUKE ENERGY 30	CO ₂	▼50% ■ by 2030 1 2	2 3	Net-zero by 2050	1 2 3
PINVACLE WEST 31	CO ₂ -eq	▼70% ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■	2 3	Net-zero by 2050	1 2 3
Southern Company 32	GHG	▼50% by 2030 1 2	2 3	Net-zero by 2050	1 2 3



Included Not included	GOAL TYPE	INTERIM GOAL	ULTIMATE GOAL	
Ameren 33	GHG	▼60% by 2030 1 2 3	Net-zero Image: Constraint of the second secon	3
		▼85% by 2040 1 2 3		
CORPORATION 34	CO ₂	▼50% by 2030 1 2 3	▼97% by 2050 1 2	3
Berkshire Hathaway Energy	CO ₂	▼ 50% Not Specified by 2030 1 2 3	Net-zero 1 2	3
Black Hills Corporation	Intensity	▼40% by 2030 1 2 3	▼70% by 2040 1 2	3
nationalgrid 37	GHG	▼60% by 2030 1 2 3	Net-zero Image: Constraint of the second secon	3
Alliant Energy	GHG	▼50% by 2030 1 2 3	Net-zero by 2050 1 2	3
ConEdison 39	GHG	▼85% by 2040 1 2 3	Net-zero Image: 2050	3
FORTIS _{ING.} 40) GHG	▼50% by 2030 1 2 3	Net-zero I by 2050 1 2	3
CLECO 41	CO ₂	►60% by 2030 1 2 3	Net-zero by 2050 1 2	3



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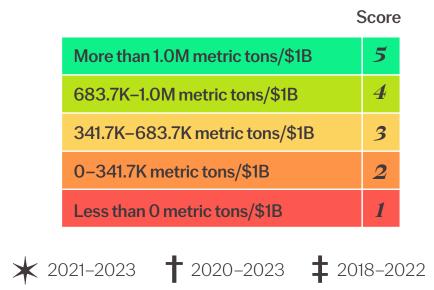
Metric 06 Normalized Emissions Reduction per Billion Invested

17,261%

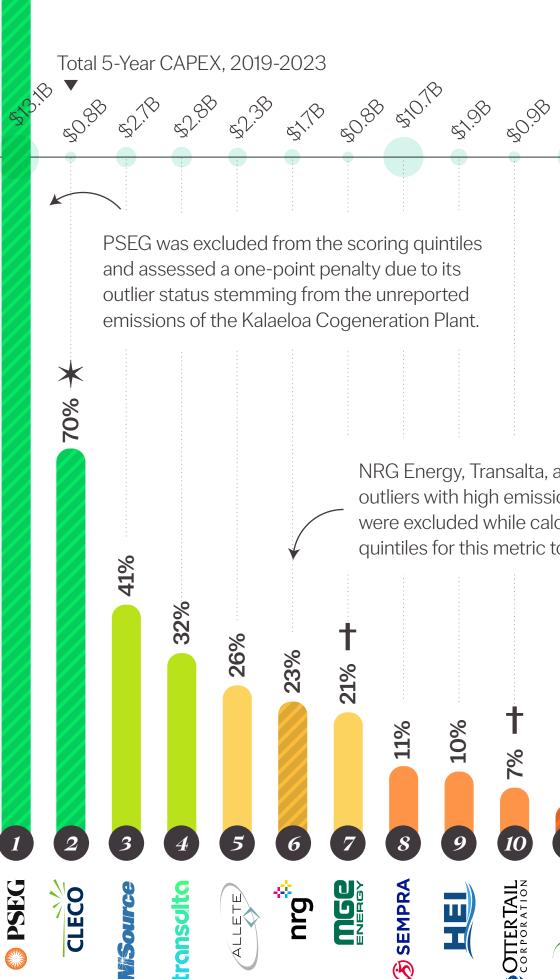
The normalized decline in CO₂ emissions from owned and purchased generation per billion dollars in CAPEX from 2019–2023.

% of 2023 Emissions Offset by Emission Reductions

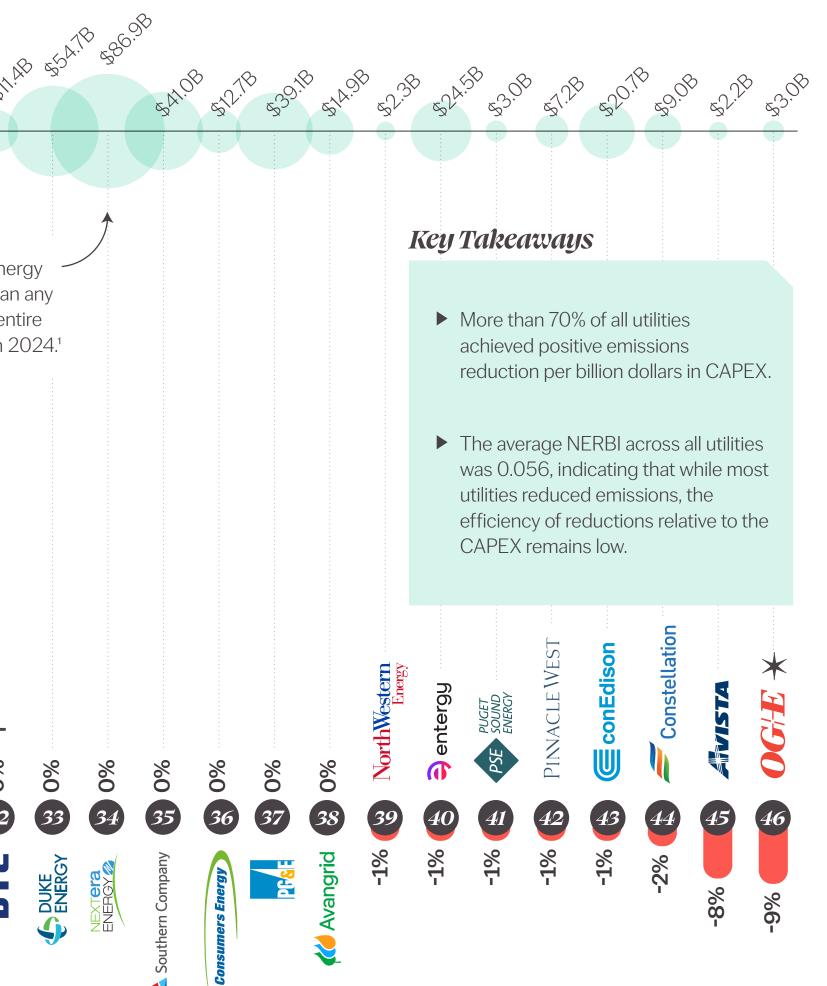
2019–2023, per \$1B in CAPEX



Purchased power not reported



ک رض هي:	B BA	\$ \$ \$	P SC C	\$ 5A.5	<u>ک</u> کرد.	80 518.1.	b store	No contraction of the second	à 511.4	D SALLO	D RANGE			B 516 ¹ .	estro.	58 53 N			,B 534.	88 5372.15	D STILL	3 552	\$ 5960.	<i>\$</i> ,
																ii C	nvesteo other ut	d nearly tility an	y \$87E d exce	NextEr 3—mor eding t de Islar	e than he enti	any ire		
sions r alculat	Cleco P reduction ing the bid skey	ons, an scorin	d																					
Ŧ			*																		+			
4%	4%	4%	3%	3%	3%	3%	5 %	5%	%Z	1%	1%	1%	1%	1%	1%	1%	%0 28	%0 29	%0 30	%0 31	- %0 32	%0 33	%0 34	(
PNM	Algonquin	Vatsiv	Alliant Energy	PGE		See	FirstEnergy	>> evergy	CenterPoint Energy	WEC Energy Group	Black Hills Corporation	FORTIS		Ameren		Berkshire Hathaway Energy	Dominion	national grid	AMERICAN ELECTRIC POWJER	Idd	DTE	DUKE ENERGY	NEXT BRANCH	



Yearly Progression

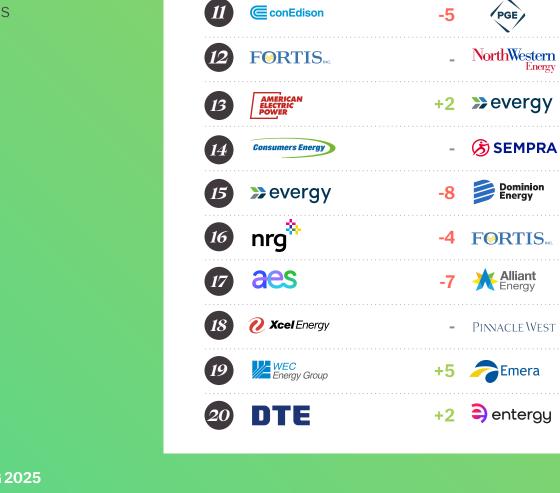
The primary aim of the Decarbonization Index is to provide an objective assessment of U.S. utilities' decarbonization efforts. However, it's also important to recognize the strides and progress that utilities are making on the transition to clean energy.

Every year, the scope of the Index varies due to changes in the number of utilities included and refinements in the methodology used. In 2025, the Index ranks utilities across five metrics, as opposed to six in previous years.

Notwithstanding these updates, here is how the Index rankings have changed for the top 20 companies, year-over-year.

NextEra Energy Resources and Florida Power and Light are subsidiaries of NextEra Energy.

Data updated January 2025.



2022

PSEG

NEXT**era** ENERGY

Avangrid

*C*onstellation

PGE

Dominion Energy

PNMResources

Alliant Energy

1

2

5

6

8

9

10

2023

+4 *C*onstellation

+2 **(**Avangrid

-2 **PSEG**

PGSF

- AVISTA

Algonquin

PSE PUGET SOUND ENERGY

+1 ConEdison

-5 NEXTera

-1

K Avangrid

2024

PGSF

 $\mathbf{O} \quad \bigcirc \mathbf{PSEG}$

+3

0

+2

+5

+6

-2

+15

+10

.

.

-3 *C*onstellation

+2 Algonquin

+3 ConEdison

-3 EDISON

.....

+5 🛞 SEMPRA

Dominion Energy

Alliant Energy

ergy

+4 FORTIS

PGE

WEC Energy Group

+3 🛜 Emera

.

+9 transulta

+5 *2 Xcel* Energy

.

-1 PINACLE WEST

-7 >> evergy

	2025
+2 1	PSEG
-1 (2)	PGSE
+5 3	
-2 4	K Avangrid
+1 5	Algonquin
+3 6	SEMPRA
+24 7	MSource
-4 8	<i>C</i> onstellation
+16 9	national grid
+2 10	FORTIS
-1 🚺	Dominion Energy
+2 😰	
0 🖪	PGE
+4 14	Xcel Energy
+5 15	>> evergy
+1 16	transolta
+10 17	NorthWestern Energy
-13 18	NEXT ERA ENERGY
+13 19	aes
-9 20	Alliant Energy

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The U.S. Public Utility Spotlght

An analysis of the fuel mix among the largest U.S. public utilities

Fuel Mix Ranking

22

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U.S. Public Utilities **Fuel Mix** Ranking

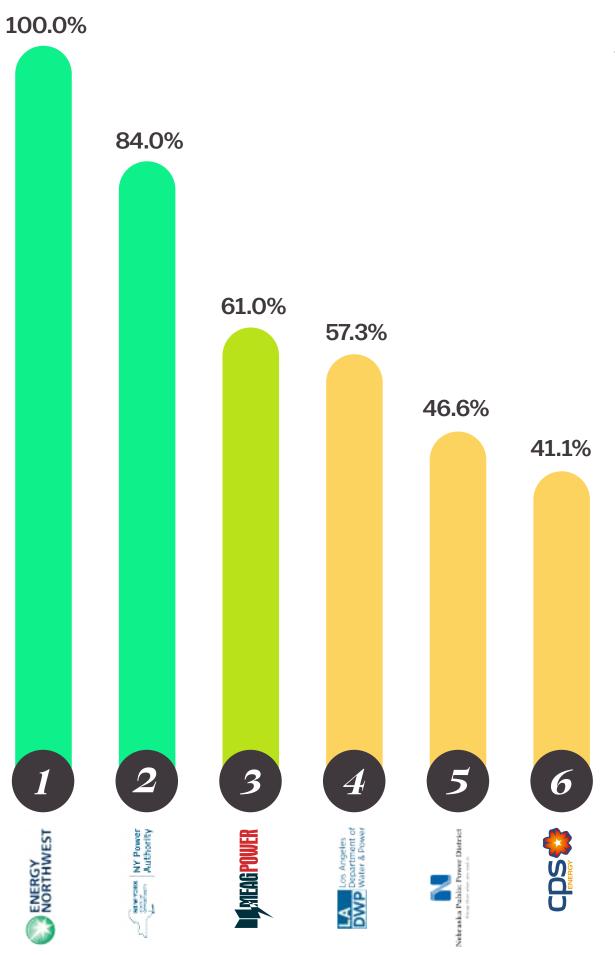
Public power utilities are electricity providers that are divisions of local governments and are owned by the communities they serve. They are highly localized, not-for-profit, and an important part of creating strong local economies.²

Share of Carbon-Free Sources in Owned Electricity Generation 2023

Score

Nuclear & Renewahles

Greater than 80%	5
60-80%	4
40-60%	3
20-40%	2
Less than 20%	1

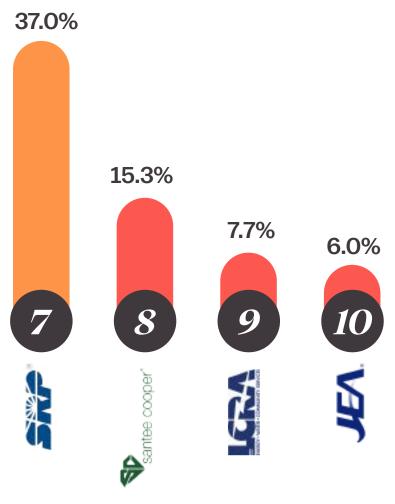


Source: Public utility websites and reports

Key Takeaways

▶ In 2023, 40.8% of the total electricity generated by public utilities came from carbon-free sources, compared to 39.5% for investor-owned utilities.³

These are the top 10 largest public utilities by electricity generation based on the latest available data for the year 2023.



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The U.S. Gas Utility Spotlight

An analysis of gas-related emissions from the largest U.S. gas utilities

GHG Emissions Ranking — 24

NPUC ANNUAL UTILITY DECARBONIZATION REPORT SPRING 2025

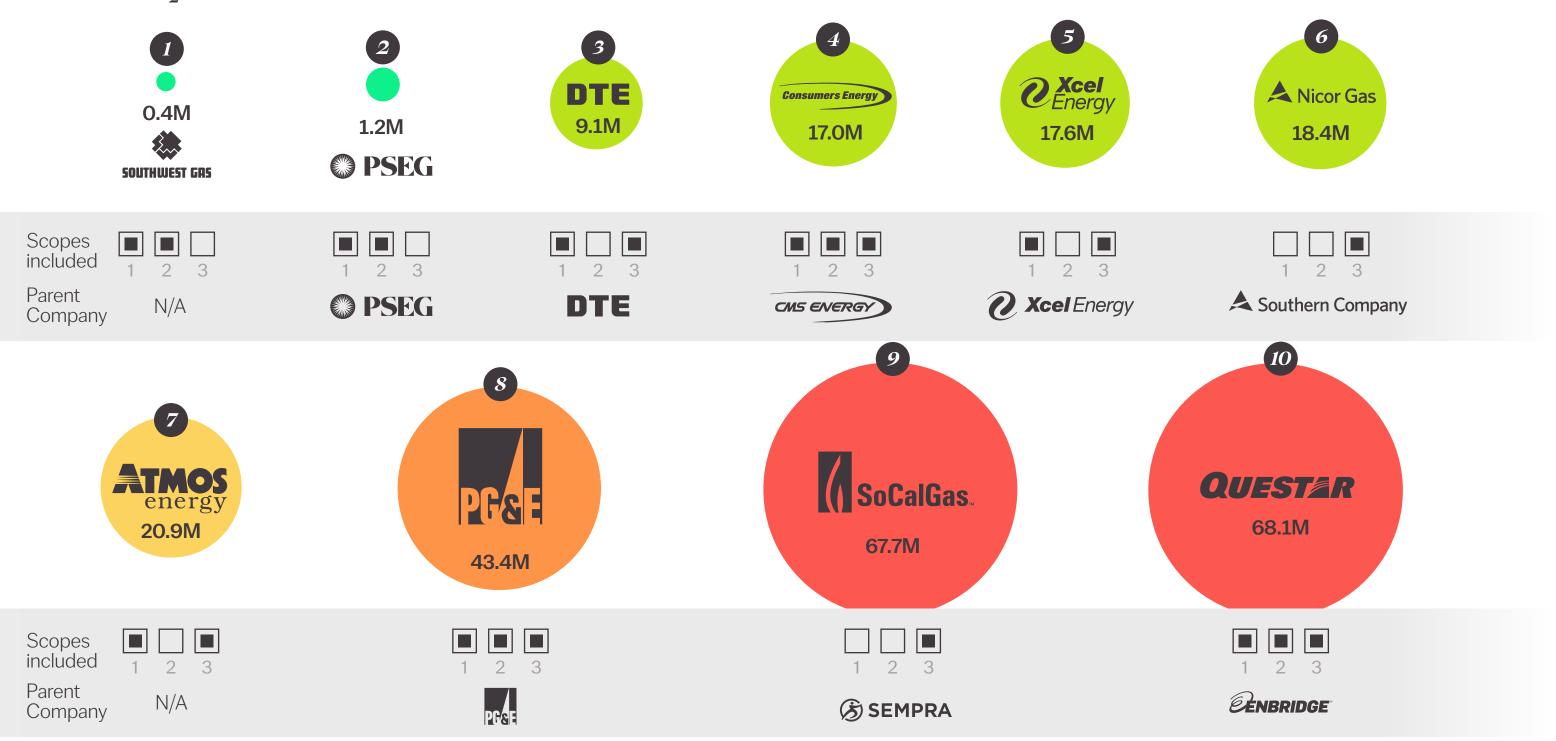


U.S. Gas Utilities Total Emissions Ranking

Reported CO₂-equivalent emissions, 2023 (Metric tons)

Natural gas accounts for over 40% of U.S. electricity generation annually, and gas utilities have an important role to play in decarbonization.⁴

This list shows gas-related emissions from the parent companies of the largest gas providers in the country.





The Path Forward

Closing thoughts by the National Public Utilities Council

Looking Ahead



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Looking Ahead

While the utility sector continues to make significant strides in its decarbonization efforts, the road ahead will demand even greater collaboration, innovation, and adaptability.

As the regulatory, technological, and operational landscapes evolve, utilities must remain agile and proactive to stay on course.

PLANNING WITH PRECISION: The Role of Scenario Tools in Asset Strategy

Looking ahead, utilities should begin investing in advanced scenario planning technologies within their asset management systems.

Predictive analysis capabilities particularly those that incorporate Net Present Value (NPV) forecasting — will be essential for long-term strategic planning. These tools can help utilities assess different decarbonization pathways, balance costs and risks, and ensure capital is directed where it delivers the highest environmental and financial return.

As we enter an era of increased uncertainty and demand growth, sharpening asset strategies through technology will be a key differentiator.⁵ ⁶

ALIGNING WITH NATIONAL PRIORITIES: Energy Security and Innovation

As national policy discussions increasingly emphasize energy security and resilience, utilities have an opportunity to align their long-term strategies accordingly.

Investments in diverse, clean energy resources — including emerging nuclear technologies like Small Modular Reactors (SMRs) — can serve dual purposes: reducing emissions while enhancing reliability.

The focus should remain on scalable. cost-effective solutions that reflect regional needs and system constraints.^{7 8 9}

Vendor Management and Scope 3 Accountability

Scope 3 emissions will remain a dominant challenge in the years ahead, particularly as utilities expand their supply chain engagement.

Continued effort is needed to establish strong vendor management practices, including the integration of Scope 1 and 2 emissions tracking for suppliers, performance benchmarking, and sustainability capacity building.

Utilities that lead in this area are not only mitigating risk but also reinforcing their broader climate commitments.^{11 12 13 14}

A Future Built on Insight and Integration

Data-driven transformation will define the next phase of utility decarbonization. With real-time data platforms already playing a critical role in emissions reporting and compliance, the next step is to ensure that data integration is future-proof. Utilities should invest in scalable, cyber-secure systems that enable cross-functional collaboration — from operations to finance to procurement.

These investments not only respond to today's compliance environment but lay the groundwork for intelligent, adaptive systems that can grow with evolving demands.¹⁵ ¹⁶

And there's more to come.

This summer, we'll be launching an exciting new Scope 3 & 4 Emissions Report tackling one of the biggest challenges utilities are currently facing.

It will break down the complexities of Scope 3 reporting, introduce the concept of Scope 4 avoided emissions, and feature case studies and rankings to help utilities improve and lead in this critical area.¹⁷



NPUC – Collaborators -



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About NPUC MAR

The National Public Utilities Council

is a leading research organization dedicated to driving progress in the decarbonization of power generation. The council fosters collaboration between public utilities, providing a platform for sharing ideas and finding innovative solutions to the challenges of reducing carbon emissions.





Share knowledge and experience across utilities and assist in lessons learned on decarbonization efforts.

Create a knowledge repository for utilities to use in pursuit of their decarbonization goals.

From championing practical solution-based roundtable discussions to being a repository of knowledge and research for utilities, NPUC is pioneering the decarbonization movement and forging new paths for utility decarbonization efforts.

Collaborators

A special thank you to the team members at, and friends of, the National Public Utilities Council, Motive Power, and Visual Capitalist, who have contributed their time and expertise to create this body of work.

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Gather research and information for utilities.

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